



# **OIL** FOR DEVELOPMENT

OIL FOR DEVELOPMENT (OfD) is Norway's programme for assistance to developing countries in their effort to manage petroleum resources in a sustainable manner.

In collaboration with partner countries, the OfD Programme targets poverty reduction through responsible management of petroleum resources.

The main approach of the OfD Programme is support for capacity development through institutional collaboration. This involves Norwegian public institutions entering into long-term cooperation agreements with public institutions in partner countries. There are 14 OfD partner countries in 2019: Angola, Colombia, Cuba, Ghana, Iraq, Kenya, Lebanon, Mozambique, Myanmar, Somalia, South Sudan, Sudan, Tanzania and Uganda.

The programme is managed by the OfD secretariat in Norad. Norad is the Norwegian agency for development cooperation.

<https://norad.no/ofd>



PETRAD is the Norwegian foundation for capacity development for national management of petroleum resources. Petrad provides courses and other events building on Norwegian and international insights in the management of oil and gas. Petrad organizes the workshop by agreement with the Oil for Development programme.

[www.petrad.no](http://www.petrad.no)



# Responsible Petroleum Management

## Why this course?

Most countries have legislated that oil and gas resources in the ground belong to the nation. National authorities are charged with managing the resources to achieve lasting benefits for the nation and to minimise adverse effects from petroleum operations. Governments usually engage resource firms (oil companies) to conduct petroleum operations under licencing arrangements, since such firms can provide the capital and capabilities needed for effective and safe petroleum operations. The interactions between national authorities and commercial firms are at the core of managing petroleum resources, and of this course. The course aims to develop participants' understanding of these interactions and their role as civil servants.

## Sharing Norway's experience and global insights

Norway has enjoyed substantial benefits from its petroleum resources since the early 1970s, due to a combination of fortunate circumstances and successful governance. Its management of petroleum resources has won international acclaim in several respects. Many, but not all, aspects of Norway's management of its resources can be appropriate references for other nations that need to develop and assert their petroleum management. Useful insights for different circumstances can be drawn from many parts of the world, and from international research. This course has the following aims:

- Share the Norwegian experience on responsible petroleum management;
- Provide the participants with a broad introduction to responsible petroleum management, covering resource, environmental, safety and revenue management of the upstream petroleum value chain;
- Empower the participants with the knowledge and skills to understand and assess the state of petroleum management of their home country;
- Inspire and advice participants on how their acquired knowledge can be shared with colleagues in their home institutions;
- Provide a platform for dialogue and cooperation between individuals and countries;
- Sensitize the participants about their role as a civil servant.



### Intended participants

The Oil for Development secretariat wishes to invite participants who work in public administration in OfD partner countries, with responsibilities for managing resource extraction, safety, environmental protection and/or finances in relation to the petroleum sector. Eligible participants have obtained a university-level degree and several years of relevant work experience. Participants must be able to communicate well in English, which will be the language of the event (no translation service). Preference will be given to applicants who are in the early or middle stage of their careers.

Available participation is limited. Applicants will be requested to write a short essay explaining their interest in the course and their engagement with issues that are relevant for the workshop. They will also be required to present a statement of recommendation from their employer.

Selected participants will be required to make a significant amount of self-study preparations before joining the course, as described in a later section of this brochure.

### Learning objectives and thematic parts

The course is a broad introduction to public management of the petroleum sector. It will address geological, technical, safety, environmental, legal and economic aspects of the sector, aiming to provide insights that are essential to all professionals engaged with managing it on behalf of a host nation.

As the main learning objective for the course, participants will strengthen their capabilities for contributing to the management of petroleum resources in the long-term interest of their nations. Based on Norway's approach to managing its petroleum, this must entail a strong emphasis on protecting people and the environment from harm, as well as effectively capturing the value of resources for the benefit of future generations.

The course as four thematic parts, each with a learning objective:

<b>Thematic part</b>	<b>Learning objective</b>
1. The context: Resources, capabilities and markets	Recognize the relevant contexts of petroleum management: Resource base, technologies, climate change, markets, international norms and national enterprise capacity.
2. Foundations and challenges of governance in the petroleum sector	Understand the normative foundations, processes and challenges of good governance in the petroleum sector.
3. Capturing value for the nation	Understand the requirements for capturing value for the nation from petroleum resources.
4. Managing petroleum operations and their impacts	Understand the processes of managing petroleum operations and their impacts .

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### **Learning petroleum management in Stavanger**

The course takes place in Stavanger, Norway, which where much of Norway's petroleum industry is located. It is also the location of two important Government agencies for the sector: The Norwegian Petroleum Directorate and the Petroleum Safety Authority Norway. The course is held in a building complex where these two agencies are located.

Lectures will be given by representatives of Norwegian Government agencies and by several other industry experts. Participants will engage in multi-disciplinary team practices solving problems set in an imaginary country.

Getting to know and sharing insights with professionals from other nations and disciplines is an important part of the course, for which there will be ample opportunity.

### **Coming prepared**

This course is about public administration of the petroleum sector. To ensure that participants arrive well-prepared for lectures, discussions and practices, we require certain preparations by admitted participants.

A set of pre-readings, videos and other materials for self-study will be made available to applicants and those who express an interest in the course, starting 4 months prior to the course. Participants will need to spend up to 40 hours on such self-study and to report on their preparations before joining the course.

Participants need to have a reasonable understanding of the petroleum industry in terms of its work processes and business practices before joining the course. For those in need of strengthening their knowledge of this, a short (3-4 days) preparatory course is offered in the week prior to the course itself. The content and duration of the preparatory course will be decided depending on demand.

## Responsible Petroleum Management

### When & How

Opening – preparatory course: Tuesday, March 10<sup>th</sup>, 2020 at 09:00 am.

Opening – main course: Monday, March 16<sup>th</sup>, 2020 at 09:00 am.

Closure: Friday, April 3<sup>rd</sup>, 2020 at 03:00 pm.

Location: Stavanger, Norway

A similar course is tentatively planned for March 8<sup>th</sup> – 26<sup>th</sup>, 2021.

Attendance fee, 3 weeks main course: USD 13,500 <sup>\*)</sup>

Attendance fee, preparatory and main course: USD 18,500 <sup>\*)</sup>

<sup>\*)</sup> The course will be hosted by the Oil for Development programme (OfD). OfD will sponsor the attendance fee, travel to and from Norway, accommodation and meals in Norway for selected participants from countries participating in the OfD programme.

Admission will be subject to application and screening. Priority will be given to applicants conforming with the intended participation as described on page 4, as well as considerations of balance in terms of professions, gender and nationalities. Norad and Petrad reserve the right to reject any application without particular cause.

Applications to participate can be made on [www.petrad.no](http://www.petrad.no). The application deadline is January 8<sup>th</sup>, 2020. It is also possible, on [www.petrad.no](http://www.petrad.no), to submit a non-binding expression of interest for participation at either this course or a similar course to be held in the future.

Questions can be sent to: [rpm@petrad.no](mailto:rpm@petrad.no).



Course location at Professor Olav Hanssens vei 10, Stavanger

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<https://norad.no/en/front/thematic-areas/oil-for-development/>



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